

TO: Board of Trustees
FROM: Carl E. Haynes, Ph.D., President
DATE: October 7, 2016
SUBJECT: President's Report to the Board

ENROLLMENT/BUDGET

As I reported to the Board last month, our fall enrollment is down approximately 8 percent compared to our actual enrollment last fall semester. However, we did budget to be down approximately 1.7 percent, therefore the decline compared to our budgeted enrollment for fall 2016 is down approximately 6 percent. Dean Blixey Taetzsch and Susan Dewey, Director of Budget and Finance, have reviewed the revenue shortfall for the current fiscal year, along with other budget adjustments, and have developed projections that I shared with the College community at a College-wide meeting on September 28, 2016. The Deans are in the process of working with their respective budget managers to reduce planned expenditures where possible to last year's actual levels. The revised budgets are due to me by the end of October when I will be reviewing the revised expenditure plans with the Executive Council at that time.

STRATEGIC PRIORITIES/ACTION PLAN

The October quarterly Strategic Priorities/Action Plan Report is currently being developed and will be shared with the Board of Trustees and the College community by the end of October.

ROOF REPLACEMENT PROJECT

The materials for the roofing project were delivered on Friday, September 23, and work began on the roof the following week. Safety railings were installed and a section of the roof on the north end of the building was removed down to the deck and the new vapor barrier, insulation, and roof membrane was installed before the weather turned and work was suspended due to rain. Work started again and the section over the north end is complete on approximately 1/12 of the roof. This section was a priority as it covers the area where the main campus servers are located. The contractors will be moving to the south end of the building where we have experienced a number of leaks that have affected the ceilings in the labs and surrounding corridor.

OTHER MATTERS

On September 20, I provided welcoming remarks and served as Master of Ceremonies at the Foundation Childcare Campaign Launch. It was well attended (115) and the audience enjoyed the children's participation, creative props, food and musical entertainment combining to set the stage with smiles all around. The formal presentation then laid out the vision and case for the Arthur Kuckes Childcare Center and the need to raise additional funds for an operating endowment to keep costs low for student parents and help fund the operation. The goal for the endowment is \$1.5 million. We have now crossed over \$700k towards that goal. There were several speakers

including Senator James Seward and Assemblywoman Barbara Lifton who both announced \$500k grants in support of the effort and both spoke about the important need the center will fill.

On September 28, I held a College-wide meeting for a discussion of the 2016-2017 operating budget, as referenced above.

Also on September 28, I provided welcoming remarks and served as Master of Ceremonies at the Civil War Nurses Memorial event held in the Forum. Nearly 60 people attended the ceremony to unveil the Civil War Nurses Memorial at the College. The memorial, designed and fabricated by local artist Rob Licht, is a monument to the courageous work of four local women who served as nurses during the Civil War. Discussions about this project began in February of 2010, with local historian Carol Kammen's vision of honoring local civil war nurses. She and Mike Lane co-chaired the Tompkins County Civil War Sesquicentennial Commemoration Commission that made this possible. Efforts started as a scholarship drive, which produced three annual nursing scholarships as well as a fund to support nursing faculty professional development. Carol Kammen gave the keynote address on the history of Civil War Nurses. Professor Melissa Schmidt spoke and represented the college nursing program and highlighted the changes to the nursing profession since then but also the timeless similarities.

On October 4, I met with Dr. Charles Taylor, the representative from Diversified Search who has been hired to serve as the search firm for the Presidential Search. Dr. Taylor was to come to campus on Wednesday and Thursday to meet with various stakeholders (to include faculty, staff, and students) for input on what the College is looking for in its next president.

On October 5, Jason Sidle, Lauren Lowman, and I met at Coltivare with representatives from Hunden Strategic Partners (HSP), a national consulting group out of Chicago who is doing a demand/feasibility study for a possible downtown conference/meeting center project for Ithaca. The Downtown Ithaca Alliance (DIA) received funding from the Tompkins County Room Tax program to undertake the study and report back to the DIA in mid-November.

On October 11, the College will be closed as we will hold our annual Fall Day College-wide Retreat here on campus. At the retreat, I will provide an updated review of our enrollment picture as we experienced this fall semester, along with updates on numerous initiatives that are under way to help more of our students to succeed academically at the College. Following my remarks, there will be a series of breakout sessions available to the College community. The morning sessions will include discussion on textbook alternatives (Eric Jenes and Barbara Kobritz); an opportunity for people to share ideas about diversity and inclusion on campus (Seth Thompson); a virtual visit to Cambodia (Susan Cerretani); Introduction to Degree Works (Julie Ray and April Byers); Vector Scholars program (Vector students, mentors, and staff); Brains Want to Learn – How You Can Help (Nancy Dickerson); and the National Society of

Leadership and Success (NSLS): Overview & Speaker Broadcast JuJu Chang (Deb Mohlenhoff). In the afternoon sessions, there will be an opportunity provided for the Middle States committees to meet, along with customer service training. There will also be breakout sessions including: the (Sim)man Behind the Curtain (Sandy Moser and Lisa Seyfried); Dean John Wants to Know – he First Semester and Residence Life (John Bradac and Darese Doskal); Big Changes are Coming to Math (Mary Sheldon and Katrina Campbell); and Trust, Communication, and Problem Solving (Pat Mercer).

On October 13, Interim President Hunter Rawlings of Cornell University, along with Provost Michael Kotlikoff and Dean Kathryn Boor (College of Agriculture & Life Sciences), hosted me to lunch at Banfi's Restaurant at the Statler Hotel on the Cornell campus in honor of my impending retirement.