

TO: Board of Trustees  
FROM: Carl E. Haynes, Ph.D., President  
DATE: July 19, 2016  
SUBJECT: President's Report to the Board

**ENROLLMENT/BUDGET**

As I will note later in this report, the Modification to our 2015-2016 Budget and our proposed Operating Budget for 2016-2017 were approved by both the Tompkins County and Cortland County Legislatures.

As you know, it is difficult to compare our enrollment status this year versus last year due to significant changes we made in our incoming processes. However, the most recent indications are that we may be slightly behind by a couple of percent in comparison to last year. We remain hopeful that we will be close, if not on budget by the beginning of the semester.

**STRATEGIC PRIORITIES/ACTION PLAN**

Under separate cover I will be sending you the July Strategic Priorities Action Plan Update/Progress Report.

**ROOF REPLACEMENT PROJECT**

Again, we were fortunate to have both of our County sponsors approve this capital project. Cortland County will be appropriating their portion from fund balance, while Tompkins County has agreed to bond for their share. With these approvals, we have also received approval from the State for their portion of the funding for this \$3.5 million project.

Jim Turner, Director of Facilities, is currently working with the architects from Beardsley Design Associates to develop design specifications that will be used for the basis of the competitive bidding process which we hope to have completed by mid-August. We will then bring a recommendation to the Executive Committee of the Board sometime in the August 22-24 timeframe. As we get closer to that date, we will confirm a time for the Executive Committee to take action, as per Board approval last month, with the understanding that all members of the Board will be able to participate in the meeting if they are able to do so. We continue to expect work to get under way in early September, to be completed later in the fall.

**OTHER MATTERS**

On June 18, I attended the celebration of the “21<sup>st</sup> Century Library Campaign” supporting numerous projects for expanding services at our Tompkins County Public Library. I served as one of four other co-chairs for this campaign that resulted in raising over \$3.5 million on an initial goal of \$2.75 million.

On June 20, Executive Council members and I hosted the group of TC3 faculty and staff who participated in the second year of the PEAKS Program (the leadership development program developed in collaboration with Mohawk Valley Community College and Onondaga Community College), to a lunch in the Board Room.

On June 21, I attended the Cortland County Budget and Finance Committee at which time they approved the roof replacement project and the Child Care Center project and agreed to recommend these projects to the full Legislature at their June 23 meeting. Additionally, in supporting the roof replacement project, they agreed to fund their \$647,500 share out of fund balance reserves. The Committee also unanimously agreed to recommend the Modification of the 2015-2016 Operating Budget and the Proposed 2016-2017 Operating Budget resolutions.

Also on June 21, the Tompkins County Budget, Capital, and Personnel Committee recommended and the full Legislature approved the roof replacement resolution, the Child Care Center resolution, the Modified 2015-2016 Operating Budget resolution, and the 2016-2017 Operating Budget resolution. Further, in a separate resolution, the Tompkins County Legislature approved a resolution to bond for the \$1.1 million to support their share of the roof replacement project.

On June 22, I attended the Foundation donor "Thank You" event held at Walden Oaks Golf Course in Cortland. Approximately 40 people attended and heard presentations from Kim Sharpe, Chair of the Nursing Program, and four of our recent May nursing graduates on how meaningful the scholarships were to their success and ability to complete their degree.

On June 23, I attended the Cortland County Legislature where they did vote unanimously in support of the roof replacement resolution, and voted in support of the Child Care Center resolution with one negative vote. The Cortland County Legislature, due to the timing of the public hearing, was unable to act on the Modified 2016-2017 Operating Budget resolution and the 2016-2017 Operating Budget resolution and they agreed to hold a special meeting of the Legislature at 9:00 a.m. on Thursday, June 30, 2016, to act on these two resolutions.

On June 28, I, together with Dean Ryan, hosted Gary Stewart, Director of Community Relations, and Charles Kruzansky, Associate Vice President for Government Relations, at Cornell to a meeting on possible collaborations regarding our lobbying initiatives.

On June 30, as mentioned above, I attended the special meeting of the Cortland County Legislature during which time the Legislature approved our Modified 2015-2016 Operating Budget and our proposed 2016-2017 Operating Budget.

On July 4, the College was closed for the 4<sup>th</sup> of July holiday.

On July 11, I hosted Father Alfredo de la Cruz, Rector of PUCMM, and Jose Miguel Hernandez, Director of International Relations at PUCMM, to a tour of Coltivare and later to dinner in Ithaca. Jorge Huayhuaca and Walter Poland also participated.

On July 12, Father Alfredo and Jose Miguel Hernandez met with our staff to discuss continued expansion of our working relationships and partnership agreements. Additionally, they met with the visiting faculty from their university, as well as several students.

Also on July 12, I participated in a SUNY Webinar meeting with all SUNY Presidents.

On July 14, Provost Conners, Dean Penziul, and Sandy Drumluk, Director of Admissions, participated in a conference call meeting with President Bitterbaum, Associate VP for Enrollment Management (Admissions) Mark Yacavone, and Associate Provost Carol Van Der Karr, of SUNY Cortland, regarding the possibility of establishing a dual degree program.

Also on July 14, Paul Brenner and I met with Bob Baxter, outgoing President of Dryden Mutual and Peter Vercillo, incoming President of Dryden Mutual to discuss possible support for our Child Care Center campaign.

On July 18-19, representatives from Full Measure Education were on campus meeting with multiple college offices (including Campus Tech, Admissions, Financial Aid, Student Success, and Academic Records) to begin development of mobile and web-based student planning and communication platforms, bringing career, academic, and financial planning together into a single tool. The platform will help students (from inquiry to graduation) more easily understand their path and track their progress toward personalized outcomes. Analytics will allow the college and advisors to see when a student is “falling off” or straying from their plan, providing the opportunity to intervene before failure.